



# European Biotechnology

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Life Sciences and  
Industry **Magazine**

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## Interview

Ruth Shah,  
Head of Bayer  
Co.Lab Berlin,  
on why sharing  
an open workspace  
is good for  
startups



**FREE EXCERPT**



# Europe pays to lose

Spin-out Exodus

### Bispecific Antibodies

A promising cancer technology  
with a geopolitical twist

### Drug Delivery

New vectors provide even more  
momentum to a booming sector

### BioFairs Compass

A breakdown of the must-attend  
events in the first half of 2026

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# Europe's moment: We could be the heroes of biotech



**ANTOINE PAPIERNIK**, Chairman & Managing Partner at Sofinnova Partners, has been an initial investor and active board member in a number of publicly listed companies, including Actelion, ProQR, NovusPharma, Movetis, and Shockwave Medical. Antoine is one of the few European and life science investors to have appeared on the Forbes Midas List, an annual ranking recognizing the world's top venture capital investors. Sofinnova Partners is a deeply established venture capital firm in Europe, with 50 years of experience backing over 500 companies. Today, Sofinnova Partners has over €4 billion under management.

*Capital is tight and patience is being tested. Yet Europe's life sciences sector continues to deliver. Innovation doesn't stop when markets turn; it adapts and matures.*

*At Sofinnova Partners, we've seen this firsthand: we raised €1.5 billion over the past twelve months, including €650 million for Sofinnova Capital XI, our flagship fund, with more to come as momentum builds, and Europe strengthens its place on the global stage.*

*These milestones are more than financial. They reflect confidence in European science and the power of early innovation. Even in uncertain times, life sciences remain at the core of what our societies need most. Large pharmaceutical companies depend on a steady flow of breakthrough ideas from biotechs, and that need keeps our ecosystem moving forward.*

*It is Europe's moment to lead. For too long, life sciences have been undervalued compared to other industries, despite being the engine behind medical progress and healthier societies. Europe has the scientific excellence, the talent, and the vision to lead globally. Leadership requires ambition. We could be the heroes of this industry, championing innovation that matters most.*

*To do that, Europe must combine its strengths with the best of others: harnessing U.S. entrepreneurial drive and China's speed, while building on our own deep scientific foundations. This is not about imitation; it is about integration and creating a uniquely European model that accelerates discovery and scales impact.*

*Across the continent, the signs of maturity are clear: serial entrepreneurs are returning to build again, experienced executives are leading new ventures, and collaboration between academia, industry, and investors is stronger than ever.*

*Momentum alone isn't enough. Europe needs deeper financing across all stages—from the earliest company formation to the most ambitious late-stage scaling—along with more cross-border collaboration and policies that turn science into economic and societal value.*

*The opportunity is real. Europe can do it. If we continue to back science with conviction, Europe's life sciences sector will not just weather the storm, it will emerge stronger and ready to set the pace for the next decade of global innovation.* ■



## COVER STORY



## Taking the laurels in the bispecifics race

Bispecific antibodies are drawing a lot of attention these days. Their ability to deliver targeted treatments through a dual-binding mechanism – engaging two antigens or epitopes simultaneously – has made them an attractive option for drug developers. That's reflected in a series of recent big financing rounds, deals and acquisitions between pharma majors and biotech developers, many of them based in China. A close look at the market aspects of the race.

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## STATISTICS

1<sup>st</sup> spin-outs report

Europe is giving much of its deep tech and life sciences know-how to the US – that's the conclusion reached by the world's first Europe-wide market analysis of university deep tech and life sciences spin-outs. While 86% of firms' seed funding came from Europe, 48% of their late-stage financing and almost 61% of exits took place across the Atlantic.



## BIO-EUROPE



## Europe's early innovation crunch

Europe's early-stage biotech ecosystem is entering one of its most challenging periods in more than a decade. Panelists at BIO Europe in Vienna warned that financing the earliest innovation has become increasingly difficult.

## EDITORIAL

## Waiting for the turn

*If there were one word to capture the mood of the biotech industry going into 2025, it would be uncertainty.*

*And yet, the outlook at the start of this year wasn't nearly as bleak. Had geopolitical tensions and the US election cycle not reshaped the narrative midway through, 2025 could well have become a record year.*

*Biotech has always moved in cycles. This year, we found ourselves deep in a downward phase. But cycles turn. The recent wave of pharma acquisitions is a reminder that capital eventually finds its way back into the ecosystem. As founders exit and reinvest, today's consolidation can plant the seeds of tomorrow's innovation.*

*That rebound, however, will take time and meanwhile, early-stage startups will continue to feel the strain. The M&A surge of recent months sends a clear signal: Pharma is seeking lower-risk, near-market assets, and investors are aligning around the same logic. For young companies the road ahead may be steeper than ever.*

*This edition of our magazine offers clues about what the next year may bring. What's certain is that the environment will not get easier for the founders pushing new ideas forward.*

*But that is precisely why our role matters. In times when the path ahead is unclear, the industry needs reliable reporting and a platform that brings perspective across Europe's biotech landscape. Trust us, we'll be there to make sense of the signals, highlight the breakthroughs, and give a voice to those shaping the future of biotechnology.*

Joachim  
Eckhout  
CEO



## SPECIAL

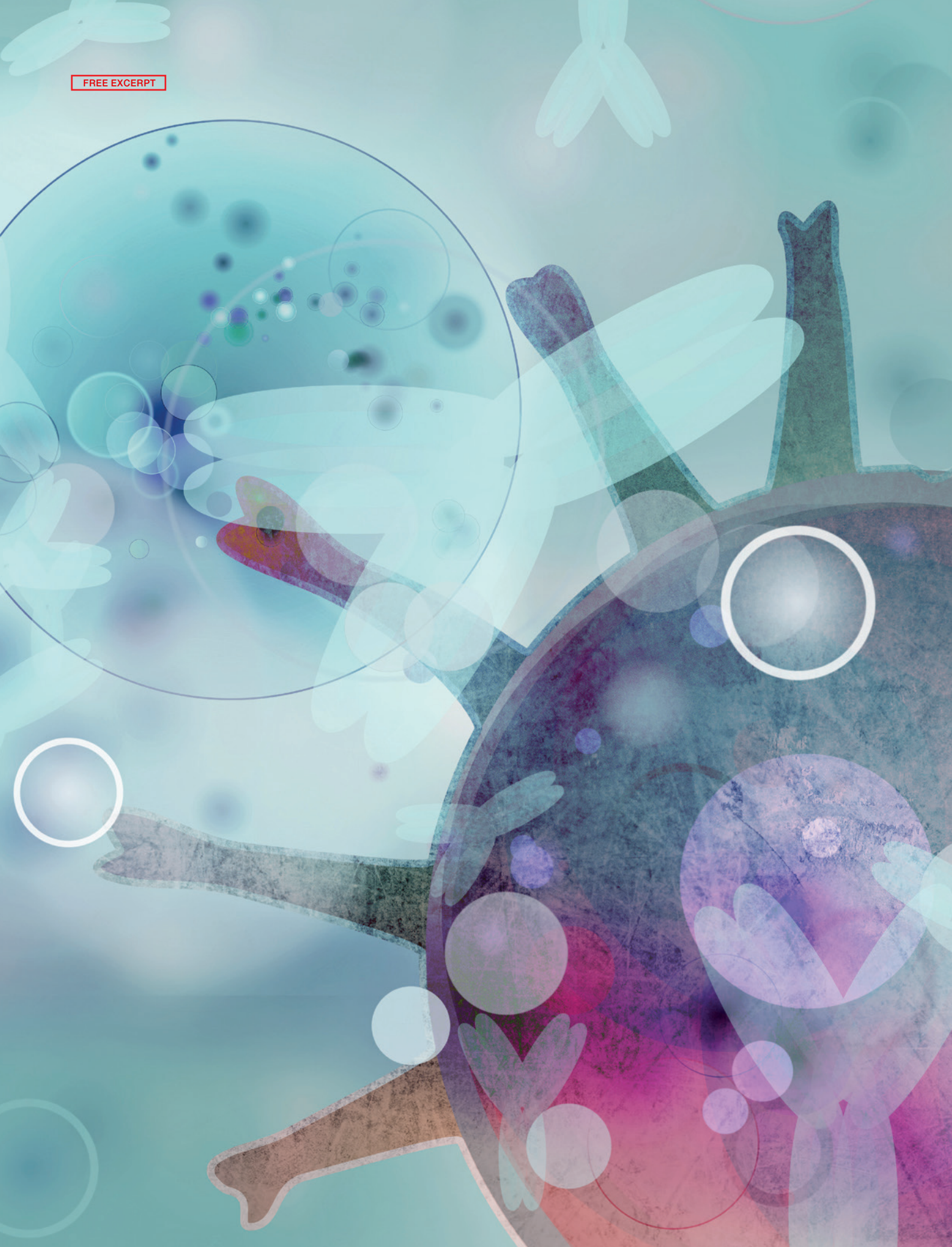
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# Taking the laurels in the bispecifics race

**CANCER** Bispecific antibodies are drawing a lot of attention these days. Their ability to deliver targeted treatments through a dual-binding mechanism – engaging two antigens or epitopes simultaneously – has made them an attractive option for drug developers. That’s reflected in a series of recent big financing rounds, deals and acquisitions between pharma majors and biotech developers, many of them based in China. The race highlights how the industry is changing.

A new competitive front has emerged in cancer drug development in the past few years: bispecific antibodies that simultaneously target the immune checkpoint PD-(L)1 and the pro-angiogenic growth factor VEGF-A. By merging two proven therapeutic concepts – immune activation through PD-(L)1 blockade and inhibition of tumour vascularisation via VEGF suppression – these antibodies aim to deliver genuine biological synergy that tops the combinatorial use of both antibodies with specificity for only one target. The promise? Not only better efficacy but also potentially simplified dosing and a more manageable safety profile, all within a single therapeutic product. Let’s first dive into how PD-(L)1 × VEGF-A antibodies are shaping the next chapter of immuno-oncology.

## A race that’s picking up speed

Behind the growing momentum pushing PD-(L)1 × VEGF bispecifics results is a convergence of scientific rationale, early and graduated clinical validation and market dynamics. Mechanistically, inhibiting VEGF can help normalise disordered tumour vasculature, alleviating vascular-driven immunosuppression. This vascular ‘normalisation’ is thought to improve immune infiltration and enhance the impact

of the PD-(L)1 blockade. Early clinical trials seem to back this logic, with reports of encouraging anti-tumour activity across multiple solid tumour types.

Commercial considerations are just as central. Many leading PD-1 and PD-L1 monoclonal antibodies are approaching patent expiry or facing intensified pricing pressure. Bispecifics represent a powerful means of differentiation. They offer new intellectual property positions, potentially broaden label scope, and allow companies to establish new life-cycle strategies beyond classic checkpoint inhibitors.

## First – an example from Europe

A good starting point is the story of BioNTech, Biotheus and the late addition of Bristol Myers Squibb to the pursuit of BNT327 (pumitamicig).

Also known as PM8002, BioNTech’s bispecific antibody binds PD-L1 and VEGF-A, and has rapidly become one of the most advanced western-company candidates in this class. But its source lies far to the east, and reflects a broader wave of Chinese biotech companies pursuing the same bispecific targets or building platforms that can generate nearly any combination they envision.

Originally, BioNTech identified Biotheus’ bispecific antibody PM8002 during

a global search for additions to its oncology pipeline. After renaming the bispecific BNT327/PM8002, it was apparent which firm would take the lead in further development, even though Biotheus had at that time retained commercial rights for the Chinese market. BioNTech’s collaboration with the 300-strong company in Zhuhai started with an upfront fee payment of around US\$50m for the initial partnership, which already had an overall potential value of around US\$1bn. To secure full worldwide commercial rights to the antibody, BioNTech was willing to pay the substantial amount required to gain access to Biotheus’ additional assets as well. These included around ten additional, blueprint-engineered antibody molecules aimed at specific cancer targets as well as inflammatory pathways. To gain full control of both those and the most promising asset, BioNTech acquired the Chinese company in late 2024, agreeing to pay US\$800m up front with a further US\$150m payable to Biotheus’ shareholders subject to clinical progress.

## BMS billions for BioNTech

Just half a year later, in June 2025, the story took another twist. With the announcement of a global partnership with

**>> Read the full story in the printed issue.**



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Nerds are Europe's capital



# Europe is paying to lose its spin-outs

**TECH TRANSFER** Europe is giving much of its deep tech and life sciences know-how to the US – that’s the conclusion reached by the world’s first Europe-wide market analysis of university deep tech and life sciences spin-outs. While 86% of those firms’ seed funding came from Europe, 48% of their late-stage financing and almost 61% of exits took place across the Atlantic. In other words, European taxpayers are funding value creation in the US – an uncomfortable thought in today’s geopolitical climate.

Europe is finally turning its science into real companies at scale, according to Pedro Alvarez Bretones, co-founder & CEO of Ivo-ro Ventures in Madrid. “Most technologies die in the lab,” he says, commenting on figures from the very first independent report highlighting the growing role of European deep tech and life sciences university spin-outs in value creation. But “there is too little proof-of-concept funding in TTOs ... and very limited late-stage capital,” particularly in Southern Europe. Bretones thinks “this gap is not about people – it’s about systems.”

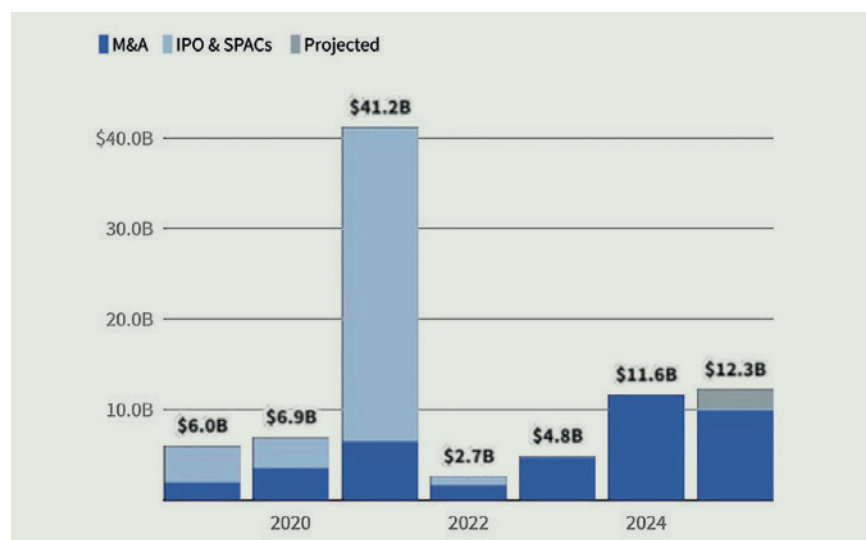
Figures from the first-of-its-kind European Spinouts Report 2025, released in mid-November, show that 86% of all early-stage financing rounds of up to €15m for deep tech and life sciences university spin-outs came from European funding or investment. But at later stages, the picture flips. Nearly 48% of funding rounds above US\$100m – and the investments that ultimately lead to around 61% of exits through mergers and acquisitions – came from US-based venture capital firms and corporations. According to the report authored by Dealroom.co, Atlantic.vc, MITO Technology, Cambridge Innovation Capital, Oxford Science Enterprises and Northern Gritstone, keeping value creation in Europe will require closing two gaps: The first is proof-of-

concept financing when new companies are still in stealth mode, or at a Technology Readiness Level (TLR) corresponding to stage 3–4 (Proof of Concept/Lab Validation). The second is company exits. The report concludes that since 2021, the IPO window has closed and replaced by M&A (see Fig 1).

## Back to reality

However, financing bottlenecks now seem to be more the rule than the ex-

ception, even for highly talented innovators. When you ask post-Series-A university spin-outs such as in-vivo CAR-T developers from Munich or second-generation TCR-T innovators from Berlin, they’ll tell you investors in general are currently sitting on their cash. In fact, most funding this year was pumped into established players like University of Tübingen spin-out Tubulis AG (US\$401m) and investor-created virtual companies building on Chinese patents, such as Verdiva Bio Ltd



**Figure 1: M&A activity for Deep Tech and Life Sciences spinouts has been at its highest in 2024-2025, while IPOs disappear to be the second-strongest year for exit value >> Read the full story in the printed issue.**

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## Winners & losers

**EUROPE** With its new Strategy in Bioeconomy the EU aims to become a global leader by 2040 in biotechnology, biomanufacturing, and the sustainable bioeconomy. The goal is clear: enable biotech startups and scale-ups to access capital more easily, accelerate the commercial rollout of new technologies, and strengthen Europe's position against global competitors...

**EUROPE** ... But if the EU remains anchored in a more traditional vision focused on the valorisation of agricultural output and industrial waste, the whole bioeconomy strategy is missing out against China, the UK and even the rest of the US bioeconomy strategy who all see synthetic biology as a key pillar. ■

I'm in biotechnology because ...



**DR RUTH SHAH,**  
Head of Bayer Co.Lab, Berlin  
at Bayer Campus

*"... it's an industry that has incredible societal impact; developing medicines for patients is so fundamentally important."*

## Dual use

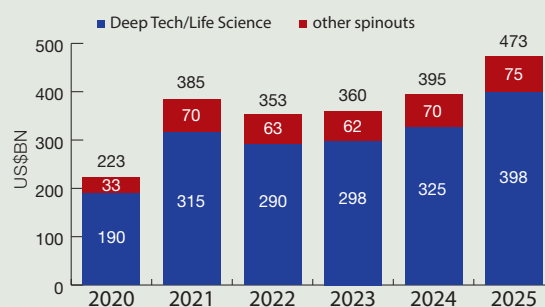
**DEFENSE** On 14 November 2025, the EU published a Delegated Regulation updating the Dual-Use Control List, which entered into force the next day. The annual update aligns EU rules with multilateral regimes but, for the first time, also adds items not agreed internationally. These new "500-series" entries cover emerging technologies.

Key changes include new controls on quantum technologies, semiconductor manufacturing tools, advanced computing components, high-temperature coatings, additive manufacturing equipment – and notably peptide synthesizers. Several technical definitions and control parameters were also revised.

Companies should review product portfolios, update compliance systems, reassess transactions and supply chains... and seek guidance from authorities. ■

## European spinouts

The combined enterprise value of spinouts from European universities and research centres has grown steadily over the past decade. The deep tech and life sciences spinouts, which we focused on in the report, account for \$398 billion out of the \$473 billion total, which is record high according to dealroom (see pages 26f). ■



## 2026 starts with Biomedical and AI

### Biomedical Conference

**4.2. HEIDELBERG** At Life – the biomedical conference, Europe's leading minds in the life sciences will meet each other in one of Europe's most dynamic biotech regions. The event offers visionary keynotes, exciting cutting-edge research and new opportunities for collaboration and growth.

<https://biorn.org>

### AI Circular Economy

**4.-5.3. COLOGNE/ONLINE** The AI Circular Economy Conference brings together all relevant stakeholders to discuss the need for AI solutions in a circular economy in the chemical and materials sector and to match this need with technical solutions from scientists and developers.

<https://ai-circulareconomy.eu>

## First issue 2026

**SPRING EDITION** All details about themes and special topics in EUROPEAN BIOTECHNOLOGY MAGAZINE in the next year can be found via the QR Code. You can also simply call Christian Böhm (+49-30-264921-49), Oliver Schnell (-45), Andreas Macht (-54); or mail us: [marketing@biocom.de](mailto:marketing@biocom.de)

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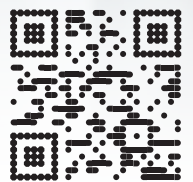
## WHERE IDEAS TURN INTO IMPACT

- Site: 26,000 m2, S1 laboratories
- Real estate and facility management on site
- Faculty Club and conference rooms for up to 100 people
- Kindergarden (Bio Kids)
- Hotel CAMPUS AT HOME
- Restaurant SEVEN AND MORE, THE BOWL Food Lounge
- IZB network with more than 40 start-ups
- In the immediate vicinity are two Max Planck Institutes, faculties and facilities of the LMU, Munich University Hospital – Großhadern



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These are some of the things we do exceptionally well, here in the heart of Europe. As a cutting-edge life science cluster, we are the perfect place to do scientific research and start a company. You benefit from efficient networks, rapid approval processes, and a comprehensive research and transfer landscape. We give you the support that you need for sustainable success. A unique location for LifeChangers.



[Leipzig-for-lifechangers.com](http://Leipzig-for-lifechangers.com)

German Biotech Days in Leipzig, 21th and 22nd of April 2026, Kongresshalle am Zoo



City of Leipzig